



Teaching Module 1

Sustainability and

ESG reporting

Glossary

Absolute/intensity emissions target :

An absolute target aims to reduce a set number of emissions, typically expressed in CO₂e, including a base year. For example, a company commits to reducing GHG emissions by 30% by 2030 relative to a 2020 base year.

An intensity target is an emission reduction target set relative to an economic or operational metric. For example, a company commits to reducing GHG emissions by 20% per unit of output by 2025.

Accountancy Europe: a network that unites 50 professional organisations from 37 countries that represent about 1 million professional accountants, auditors, and advisors. Accountancy Europe translates their daily experience on CSR, sustainability, disclosure, etc. to inform the public policy debate in Europe and beyond.

Balanced Scorecard: a strategic business framework that encompasses drivers linked into four perspectives: financial, customer, internal processes and innovation and learning.

Benefit Corporation: a traditional corporation with modified obligations committing it to higher standards of purpose, accountability and transparency. This sustainability is an integral part of a benefit corporation value proposition aimed to create long-term sustainable value for all stakeholders, that is public benefit and sustainable value in addition to generating profit. In most regions, benefit corporations are required to annually release a report, using a third party standard, to show their progress towards achieving social and environmental impact to their shareholders and the wider public. <https://benefitcorp.net/>

B Corp: B Corps form a community of companies driven by leaders and a movement of people who conceive business as a force for good. The values and aspirations of the B Corp community are embedded in the B Corp Declaration of Interdependence. <https://bcorporation.net/about-b-corps>

Carbon-intensive asset : physical financial asset with direct or indirect exposure to high levels of greenhouse gas emissions, such as assets in the fossil fuel industry, or that are heavily reliant on fossil fuels

Certified B Corporations: businesses that meet the highest standards of verified social and environmental performance, public transparency, and legal accountability to balance profit and purpose and achieve a minimum verified score on the B Impact Assessment—a rigorous assessment of a company's impact on its workers, customers, community, and environment—and make their B Impact Report transparent. B Corp Certification is administered by the non-profit B Lab. <https://bcorporation.eu/about-b-lab>

Business Ethics: the influence of moral values and principles on business activities.

Business Model: an organisation's system of transforming inputs through its business activities into outputs and outcomes that aims to fulfil the organisation's strategic purposes and create value over the short, medium and long term.

Business Report: a set of documents aimed to represent, measure and illustrate an organisation's operative, strategic, financial and non-financial performance, characteristics and attributes.

Business Reporting: is intended as the whole process that an organisation puts in place to prepare a company report. It encompasses the whole set of activities, both technical, operational and managerial in nature, which are necessary to prepare a Business Report.

Code of Conduct: a guideline for how a company do things, encompassing principles, values, standards, and rules of behaviour that guide the decisions, procedures and systems of an organisation in a way that (a) contributes to the welfare of its key stakeholders, and (b) respects the rights of all constituents affected by its operations

Code of Ethics: a written document aimed to ensure that the daily activities of an organisation and the conduct of all employees meet fundamental ethics driven by a set shared values and principles; a document that describes the behaviour that a company or a professional association deems appropriate and acceptable

Consolidated Non-financial Statement (CNFS): the document that includes relevant information such as the business model of management and organisation, policies practiced, main risks generated or suffered and the related management methods, performance indicators, information related to environmental and social issues, relating to personnel, respect for human rights and the fight against active and passive corruption.

Corporate Governance: “the system by which companies are directed and controlled” (*Cadbury Report, 1992*); “the structures and processes for the direction and control of companies” (*International Finance Corporation*). Its structure specifies the distribution of rights and responsibilities among different participants in the organisation, such as the Board, managers, shareholders and other stakeholders, and spells out the rules and procedures for making decisions on corporate affairs.

Corporate Identity: the system deriving from the corporate philosophy and culture, its vision and long-term business goals, relying on three pillars – the company’s image, the way the company communicates and the way the company behaves.

Corporate Social Responsibility (CSR): several definitions of CSR have been provided: “a continuing commitment by business to behave ethically and contribute to economic development while improving the quality of life of the workforce and their families as well as of the local community and society at large”, “the business contribution to sustainable economic development” (*World Business Council for Sustainable Development, 1987*).

“the responsibility of an organisation for the impacts of its decisions and activities on society and the environment, resulting in ethical behaviour and transparency which contributes to sustainable development, including the health and well-being of society; takes into account the expectations of stakeholders; complies with current laws and is consistent with international standards of behaviour; and is integrated throughout the organization and implemented in its relations.” (*ISO 26000 standards on Corporate Social Responsibility*).

“the responsibility of enterprises for their impacts on society...[which involves] having a process in place to integrate social, environmental, ethical, human rights and consumer concerns into their business operations and core strategy in close collaboration with their stakeholders, with the aim of: (i) maximizing the creation of shared value for their owners/shareholders and for their other stakeholders and society at large, and (ii) identifying, preventing and mitigating their possible adverse impacts.” (*The European Commission's*

Communication on CSR - A Renewed EU Strategy 2011-14 for Corporate Social Responsibility," October 25, 2011).

CREDITWORTHINESS ASSESSMENT: an in-depth analysis of a company to provide decision-making elements to a bank for the formulation of an opinion about a loan application by a firm.

CSR Europe: the leading European business network for CSR. Through its network of 48 corporate members and 42 National CSR organisations, it gathers over 10,000 companies, and acts as a platform for those businesses looking to enhance sustainable growth and positively contribute to society. In its mission to bring the sustainability agenda forward, CSR Europe goes beyond European borders and cooperates with CSR organisations in other regions across the world. CSR Europe builds on its Enterprise 2020 Initiative with the Sustainable Business Exchange which incubates multi-stakeholder initiatives that tackle the UN 2030 Agenda for Sustainable Development.

CSRD: Corporate Sustainability Reporting Directive. See: EU Directive on Corporate Sustainability Reporting.

CSR Obligations: the company's own obligations to respect internationally recognised CSR principles.

CSR Officer and/or Chief Sustainability Officer (CSO): a manager whose primary responsibility is to oversee the creation and implementation of an organisation's social responsibility objectives assisting the company in developing and managing social responsibility and sustainability-driven policies.

CSR Performance: the company's degree of compliance with the CSR principles.

CSR Principles: internationally recognised principles for environmental, social and economic sustainability, i.e., human rights, protection of the environment and promotion of anti-corruption.

CSR Report (or Corporate Social Responsibility Report): a periodical (usually annual) report published by companies to report their corporate social responsibility actions and results. It is a document that improves the transparency of businesses' activities because it synthesizes and makes public all the information on the actions implemented by companies regarding their contribution to the principles of sustainable development.

CSR Risks: risks of adverse impacts on CSR principles.

Double materiality: A sustainability matter can be material from an impact perspective or, from a financial perspective, or from both. A sustainability matter is material from: (a) "an impact perspective when it pertains to the undertaking's material actual or potential, positive or negative impacts on people or the environment over the short, medium- and long-term"; and (b) "a financial perspective if it triggers or could reasonably be expected to trigger material financial effects on the undertaking".

EFRAG (European Financial Reporting Advisory): is a private association established in 2001 with the encouragement of the European Commission to serve the public interest. EFRAG extended its mission in 2022 following the new role assigned to EFRAG in the CSRD, providing Technical Advice to the European Commission in the form of fully prepared draft EU Sustainability Reporting Standards and draft amendments to these Standards. Its member organizations are European stakeholders, national organizations, and civil society organizations.

ESG (Environmental, Social, and Governance) Criteria/Information: measures/information by which companies and individual investors assess a firm's commitment to CSR and sustainability goals.

ESRS (European Sustainability Reporting Standards): are a set of guidelines developed by the European Financial Reporting Advisory Group (EFRAG) as part of the Corporate Sustainability Reporting Directive (CSRD) issued by the European Union. These standards aim to enhance and harmonize sustainability reporting across Europe, ensuring that companies provide relevant, comparable, and reliable sustainability information.

EU Directive on Non-Financial Disclosure (Non-Financial Reporting Directive – NFRD): Directive 2014/95/EU of the European Parliament and of the Council of 22 October 2014. It requires companies ("public entities, i.e. large companies and groups) to disclose in their management report, or releasing a separate report (i.e., sustainability or integrated report), information on policies, risks and outcomes regards environmental matters, social and employee aspects, respect for human rights, anticorruption and bribery issues, and diversity, to provide stakeholders with a comprehensive picture of a company's performance.

EU Directive on Corporate Sustainability Reporting (Corporate Sustainability Reporting Directive – CSRD): Directive 2022/2464/EU of the European Parliament and of the Council of 14 December 2022 as regards corporate sustainability reporting. The CSRD introduces amendments to the existing reporting requirements of the NFRD and extends the scope of reporting obligations to a much wider set of companies located or operating in the European Union. Specifically, it requires large companies and listed small and medium-sized enterprises (SMEs) to report on sustainability matters such as environmental rights, social rights, human rights and governance factors. Furthermore, it requires the audit (assurance) of reported information. The CSRD will replace the NFRD across all EU Member States and gradually apply to all in-scope entities. EU Member States are required to transpose the terms of the CSRD into national legislation. <https://eur-lex.europa.eu/legal-content/EN/TXT/?uri=CELEX%3A32022L2464>

Global Compact: an agreement between the United Nations and the world's businesses (1999) aimed to ensure a framework of values and practices that private companies are called to put into practice to meet the social and economic needs of people.

Global Reporting Initiative (GRI): an independent international institution whose purpose is to help companies release the sustainability report that should cover all relevant issues of economic, environmental, and social impacts, such as climate change, human rights, governance and social well-being. The *GRI Sustainability Reporting Standards* are developed with true multi-stakeholder contributions and rooted in the public interest. <https://www.globalreporting.org>

Greenwashing: a communication and marketing strategy adopted by companies or other organisations, consisting in putting forward ecological arguments in order to forge an ecologically responsible image among the public.

Impact Measurement: the process of quantitatively and qualitatively evaluating the impacts of an organisation.

Integrated Performance: a company's environmental, social and governance performance to be assessed, and disclosed in parallel to financial performance to create a holistic view of the company's results and value.

Integrated Report: a concise communication about how an organisation's strategy, governance, performance and prospects, in the context of its external environment, lead to the creation of value over the short, medium and long term

Integrated Reporting: a process founded on integrated thinking that results in a periodic *integrated report* by an organisation about value creation over time and related communications regarding aspects of value creation, the main target audience of integrated reporting being the investment community. <https://integratedreporting.org>

Integrated Thinking: the reference model that the manager should follow in managing resources for assessing the consequences and implications that the use of capitals can have on the value creation process. It requires a holistic approach to business management and in particular to the control of financial and non-financial capitals. It can represent both the starting point or the result of the integrated report preparation.

International Integrated Reporting Council (IIRC): the entity responsible for the preparation of the Integrated Reporting. <https://www.integratedreporting.org/>

ISO 9001:2015 Quality management systems: a standard for quality management that helps organizations improve their performance and customer satisfaction. <https://www.iso.org/standard/62085.html>

ISO 14001:2015 Environmental management systems: a standard for environmental management systems (EMS). It provides a framework for organizations to design and implement an EMS, and continually improve their environmental performance. <https://www.iso.org/standard/60857.html>

ISO 26000 Social Responsibility: a standard that offers guidance in supporting organisations to assess, monitor and develop their commitment to CSR sustainability and their overall performance. <https://www.iso.org/iso-26000-social-responsibility.html>

ISO 37301: 2021 Compliance management systems: a standard for compliance management systems (CMS). It provides guidelines for establishing, developing, implementing, evaluating, maintaining, and improving an effective and responsive compliance management system within organizations. <https://www.iso.org/standard/75080.html>

ISO 45001:2018 Occupational health and safety management systems: a standard that specifies requirements for an occupational health and safety management system (OH&S.) It provides a framework for organizations to manage risks and improve OH&S performance. <https://www.iso.org/standard/63787.html>

ISO 30415:2021 Human Resources Management – Diversity and Inclusion: a standard that offers a framework and guidelines for creating, implementing, and maintaining policies and practices that promote diversity and inclusion within organizations. <https://www.iso.org/standard/71164.html>

ISO 50001:2018 Energy management systems: a standard that specifies requirements for establishing, implementing, maintaining and improving an energy management system (EnMS). The intended outcome is to enable an organization to follow a systematic approach in achieving continual improvement of energy performance and the EnMS. <https://www.iso.org/standard/69426.html>

ISO 53800:2024 Gender equality standard: provides guidelines for organizations to promote and implement gender equality and women's empowerment. It focuses on overcoming the inequality arising from gender-specific roles and is applicable to all organizations, regardless of their size, location, or field of activity. <https://www.iso.org/standard/84591.html>

ISO 56002:2021 Innovation Management systems: a standard which provides a framework to develop innovation management capabilities. This standard describes a set of processes by which an organization manages a set of activities to achieve its innovation objective. <https://www.iso.org/standard/100468.html>

Large Undertaking: according to the Directive 2013/34/EU, they are undertakings which on their balance sheet dates exceed at least two of the three following criteria: (a) balance sheet total: EUR 20 000 000; (b) net turnover: EUR 40 000 000; (c) average number of employees during the financial year: 250. The definition of these terms (i.e., the term ‘employee’ and rules on how to calculate the average) or the thresholds for the size criteria might differ between EU Member States. In this case, national provisions prevail.

Leverage (negociation) : Negotiation Leverage refers to the relative power or advantage one party holds during a negotiation. negotiation leverage determines how effectively a group can secure favorable agreements with partners.

Management System: a framework that refers to a set of policies, processes and procedures used by an organisation in order to develop and implement its strategy; to enhance innovation processes and continuous improvement; to ensure customer satisfaction and maintain; to increase competitiveness and results’ growth; and to achieve sustainability.

Materiality Analysis: a method to identify and prioritize the issues that are most important to an organisation and its stakeholders.

Materiality: “those topics that have a direct or indirect impact on an organisation’s ability to create, preserve or erode economic, environmental and social value for itself, its stakeholders and society at large” (*GRI G4 guidelines*).

Non-Financial Information (non-financial disclosure): information relating to environment, employees, social, respect for human rights, anti-corruption and anti-bribery matters that companies disclose both on a voluntary or a mandatory basis if they fall under the provision of the new European regulations that require companies within scope to disclose, to the extent necessary for an understanding of their development, performance, position and impact of their activity.

Non-Financial Reporting: a form of transparency reporting where businesses formally disclose certain information not related to their finances (organisations report information that allow them to measure, understand and communicate their human rights, social and environmental impacts, as well as set goals, and manage change more effectively to contribute to a sustainable growth).

Non-financial declaration (NFD) and/or Non-financial statement (NFS): the name used by the European Council to refer to transparency reporting companies (public entities, i.e. large and listed companies and groups) should release to comply with the non-financial disclosure regulations. Key drivers for non-financial reporting include demand from stakeholders, including investors, regulators and customers, peer pressure, as well as local regulation and global trends. EU Business: <http://www.eubusiness.com/topics/finance/non-fin-info> Council of the European Union:

http://www.consilium.europa.eu/uedocs/cms_data/docs/pressdata/en/intm/144945.pdf

Non-Governmental Organisations: organisations with social goals that are not dependent from a governmental entity.

Outsourcing decarbonization : The practice of delegating the responsibility for reducing carbon emissions to external partners or suppliers. In a sustainable business strategy, this involves working with vendors to lower the carbon intensity of the products and services they provide.

Public Interest Entity (PIE): undertakings which are: “(a) governed by the law of a Member State and whose transferable securities are admitted to trading on a regulated market of any Member State [...]; (b) credit institutions [...]; (c) insurance undertakings [...]; or (d) designated by Member States as public-interest entities, for instance undertakings that are of significant public relevance because of the nature of their business, their size or the number of their employees” (Directive 2013/34/EU, art. 2(1)). Application of these criteria varies significantly across Europe. This means that some organisations that are considered PIEs in one Member State may not be considered PIEs in others.

PRI (Principles for Responsible Investing): a United Nations organisation that promotes and assesses responsible investment, whose foundation is a document of “voluntary and aspirational” principles for institutional investors.

Rating: the opinion given to a company on the basis of firm’s ability to meet its credit repayment obligations. It is expressed on an alphanumeric grade, issued by an entity after the creditworthiness assessment activities.

Reporting Framework: a set of standards, guiding principles and content elements that aim to define the content and orientate the presentation of Non-Financial Information. A reporting framework provides a guide for companies and other organizations wishing to prepare a non-financial report in a standardised way and can be used to determine recognition, presentation, and disclosure of all issues related to Non-Financial Information.

Risk-adjusted return : a risk-adjusted return evaluates the profitability of an investment relative to the risk undertaken to achieve that return, facilitating better comparison across investment options.

Social Organisations: Firms that address a social problem and they are financially self-sustainable with profits realized by the firm being reinvested in the social business (or used to start other social businesses), with the aim of increasing social impact.

Stakeholder: individual, group or organisation that have an impact and/or are likely to be affected, directly or indirectly, by the company's activity, including: customers, shareholders, employees, banks, non-profit organisations, NGOs, local community, civil society, business partners, suppliers, state and local government representatives, interest groups, the media, trade unions and international organisations.

Stakeholder Engagement: an engagement in an open, two-way dialogue with company's stakeholders, seeking to understand and find solutions to issues of mutual concern in order to align business practices with societal needs and expectations.

Stakeholders Dialogue: a method (based on different tools and practices) used for managing change processes through cooperation with stakeholder that allow an organisation to identify stakeholders needs and mapping their expectations.

Sustainability: an approach to manage an organisation commonly conceptualised as having three dimensions, symbolised as overlapping circles: social, environmental, financial (in fact, society, economy and environment are the interdependent and interconnected pillars of sustainability).

Sustainability reporting: is a form of non-financial reporting that enables companies to convey their progress toward goals on environmental, social, and governance (ESG), as well as risks and impacts they may face currently or in the future.

Sustainability Strategy: a coherent strategy, based on integrity, sound values and a long- term approach aimed at generating value for all stakeholders; it relies on the alignment of corporate goals with those of society.

Sustainable Development Goals (SDGs): a collection of 17 interlinked global goals designed to be a "blueprint to achieve a better and more sustainable future for all". The SDGs were set up in 2015 by the United Nations General Assembly and are intended to be achieved by the year 2030 as a universal call to action to end poverty, protect the planet, and ensure that by 2030 all people enjoy peace and prosperity. <https://www.undp.org/sustainable-development-goals>.

Sustainable Development: a development that meets the needs of the present without compromising the ability of future generations to meet their own needs.

Sustainable Value Chain: the full lifecycle of a product or process, including material sourcing, production, consumption and disposal/recycling processes; it enables both business and society to better understand and address the environmental and social challenges associated with the life cycle of products and services.

Transition risk exposure : exposure to financial/strategic risks from the societal shift towards a low-carbon, sustainable economy, driven by policy, technology, and market changes.

Triple Bottom Line (TBL or 3BL): a term used to describe the financial, social and environmental "bottom lines" of companies (also referred as three Ps: people, planet and profit, or the "three pillars of sustainability").

Note: Triple-bottom-line, CSR, sustainability, environmental, social and governance (ESG) and integrated performance are terms often used interchangeably.

Workforce transition readiness : Workforce readiness describes how well prepared a company employees are to meet the demands of the work they do today and the work they'll do tomorrow. It covers technical skills, behavioral skills, adaptability, learning habits that keep skills current as technology and business models shift.